

# Q4 2024 Presentation

February 9, 2024



Henrik Larsson Lyon  
CEO



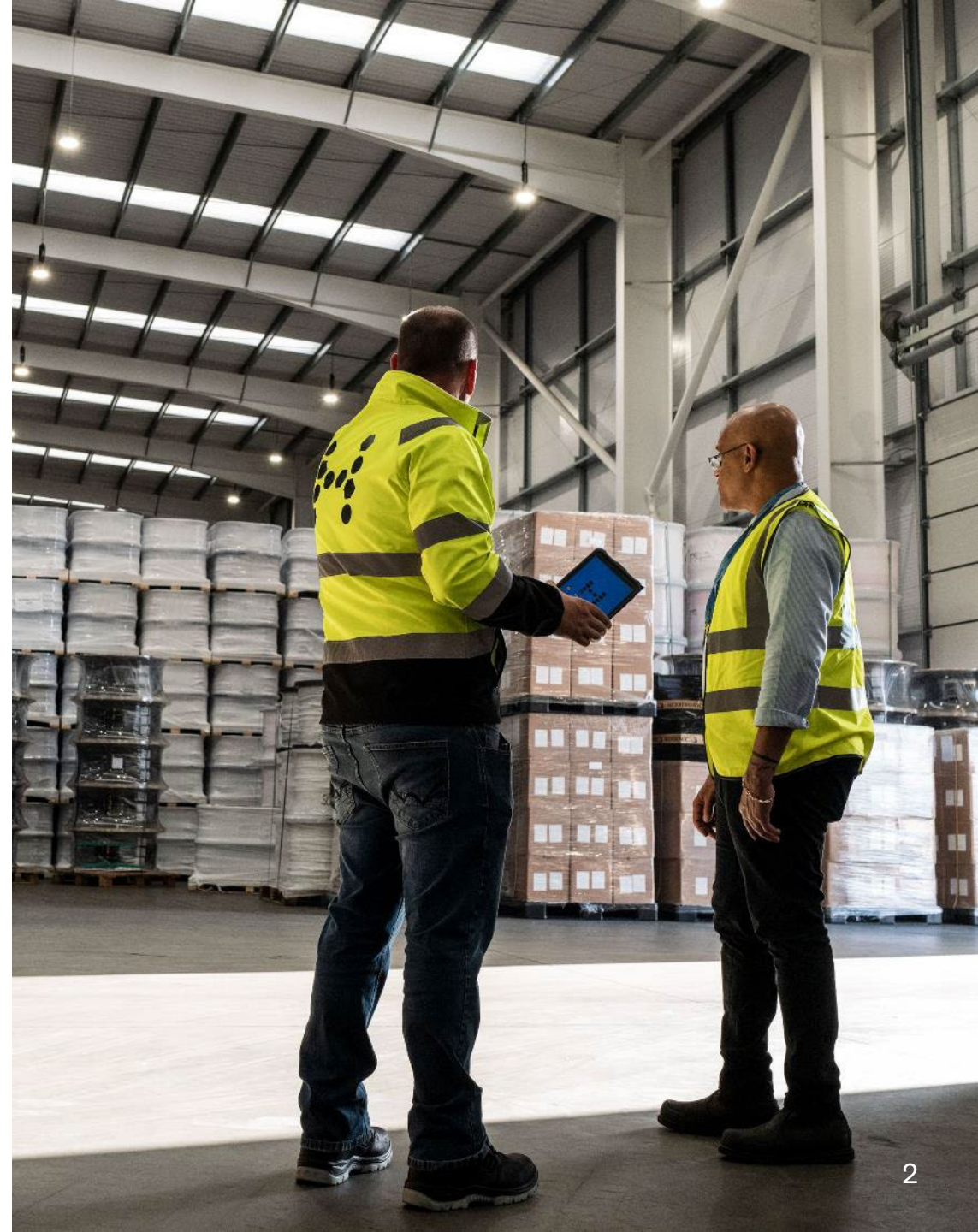
Pernilla Lindén  
CFO



Martin Åberg  
Deputy CEO

# Agenda

1. Hexatronic at a glance
2. Q4 highlights
3. Financial overview
4. Business overview
5. Market outlook and Summary
6. Q&A



A close-up photograph of a mechanical assembly, likely a motor or actuator, featuring several concentric metal rings and a dark grey housing. Three thin, parallel wires in green, light blue, and purple run diagonally across the upper portion of the frame. The background is a blurred blue-grey color.

# Hexatronic at a glance

# Hexatronic enables non-stop connectivity for communities worldwide

Proven track record of organic growth and solid profitability

**8.2 BSEK**

Sales, R12\*

**39%**

5-year sales CAGR

**15.1%**

EBITA margin, R12\*

**1.2 BSEK**

EBITA, R12\*

**61%**

5-year EBITA CAGR\*

**1,961**

Employees

\* As per the end of Q4 2023

# Expanding market for fiber optic infrastructure

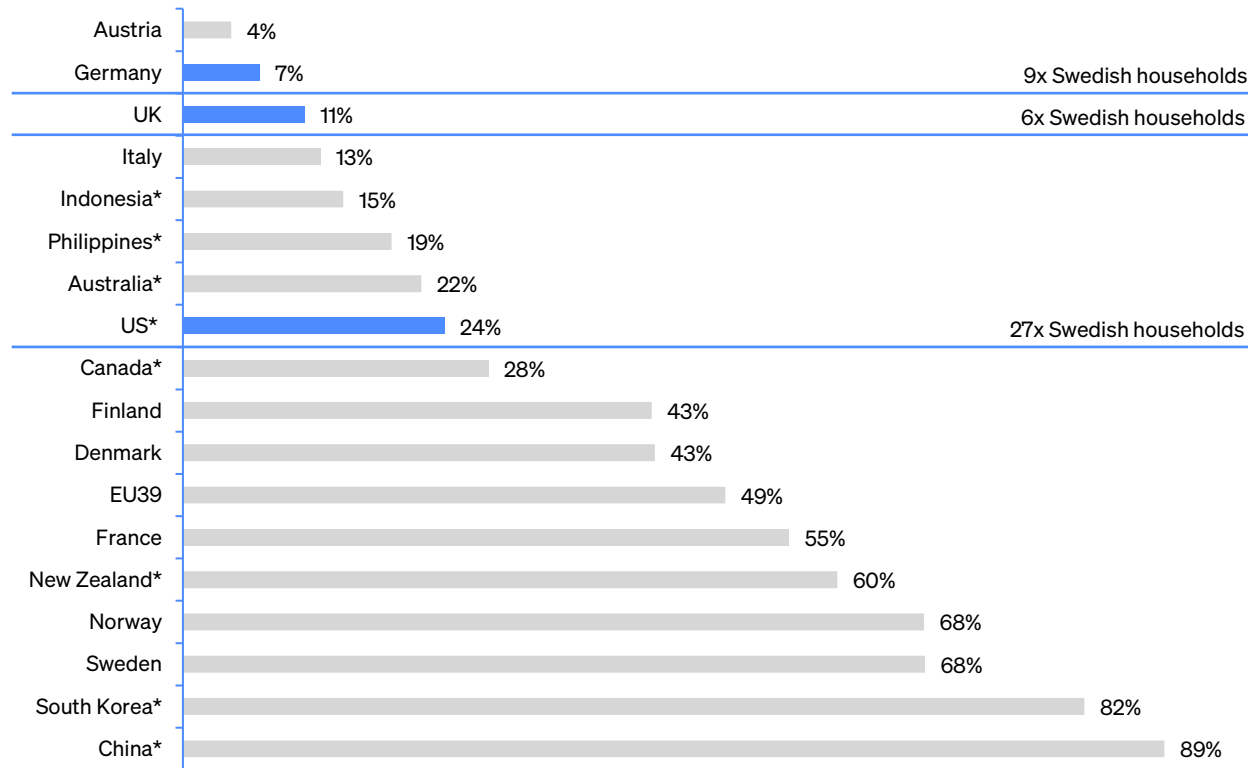
- Low fiber penetration rates across strategic growth markets
- 5G deployment drives the need for fiber networks
- Increasing use of data-intensive technologies creates a growing need for fiber connectivity among enterprises
- Industrial shift from copper to fiber in demanding industries such as oil and gas, sensing, defense, oceanographic, and subsea applications
- Significant government initiatives supporting long-term fiber expansion in the US, UK, Germany and many other countries



Reliable network is a must in modern society

# Several government initiatives across strategic growth markets with low fiber penetration rates

**Penetration rates (subscribers / no. of homes)**  
September 2022



\* Fibre-to-the-home Global Alliance, April 2023

**USA - BEAD**

High-speed broadband coverage	Total subsidies allocated
<b>100%</b>	<b>42.5 BUSD</b>

Additional infrastructure subsidies of >20 BUSD.

**UK - Project Gigabit**

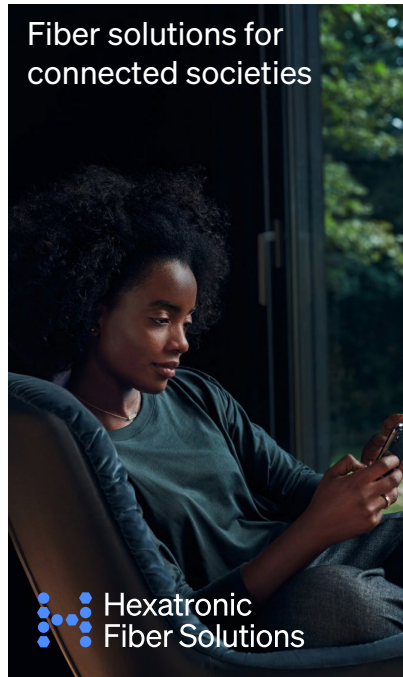
Gigabit coverage	Total subsidies allocated
<b>85%</b>	<b>5 BGBP</b>

**Germany - Gigabit Strategy**

FTTH coverage	Allocated subsidies (p.a)
<b>50%</b>	<b>3 BEUR</b>

# Addressing several customer needs creates additional growth avenues and diversification

75%\*



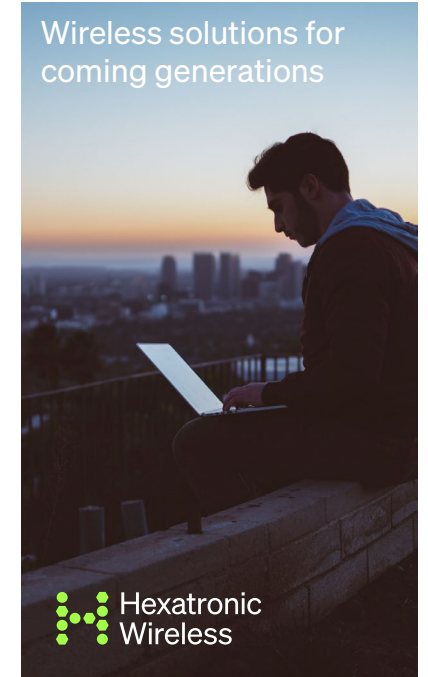
13%\*



10%\*



2%\*



\* Indicative share of group sales, R12 proforma as per December 31, 2023

An aerial night photograph of a city street grid. The streets are illuminated with warm yellow and orange lights, creating a grid pattern. Buildings are visible between the streets, some with lights glowing from windows. The overall scene is dark, with the streetlights providing the primary illumination.

# Q4 highlights



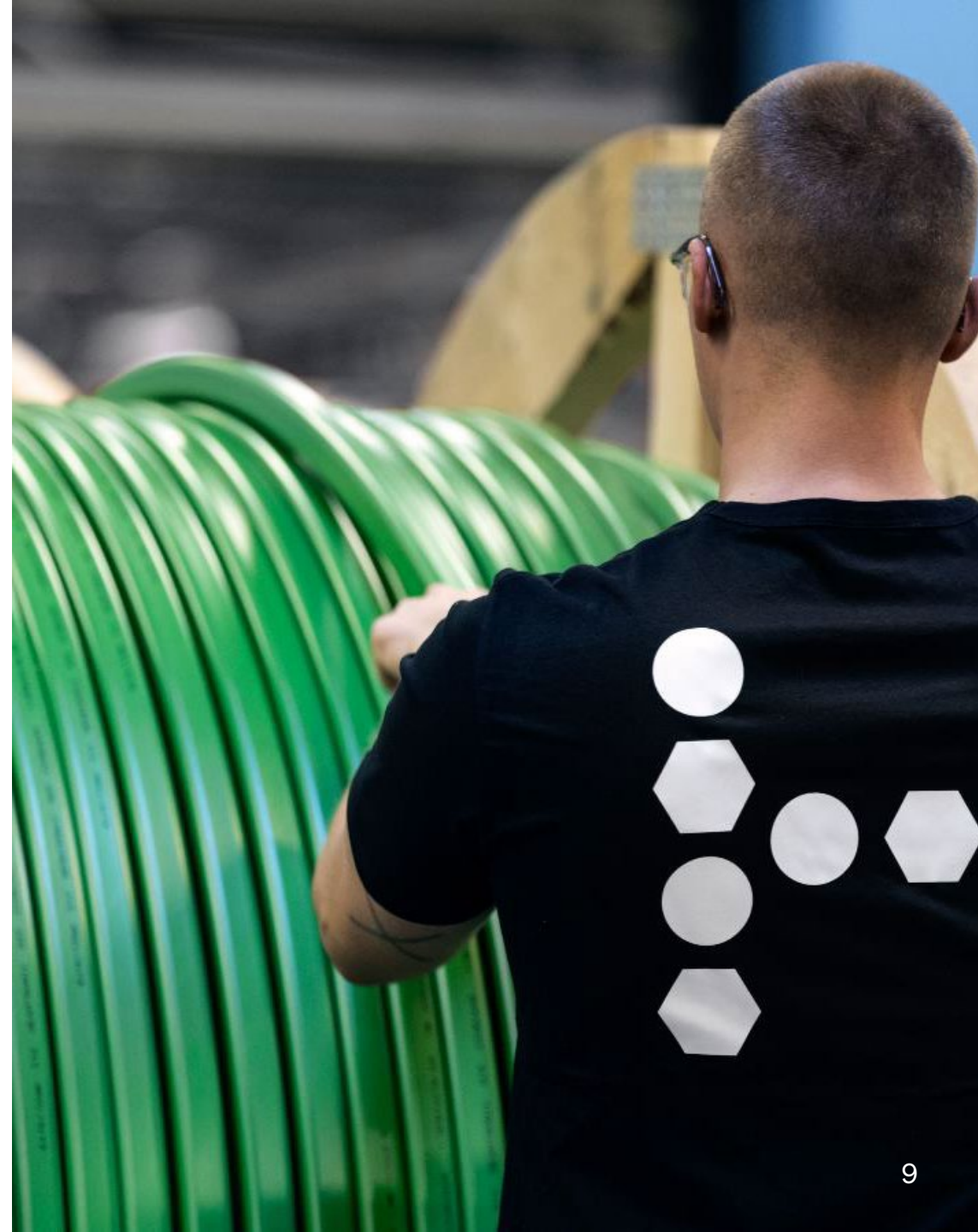
# Strong operating cash flow and continued growth in new areas

## Financial highlights

- Net sales increased 4% to MSEK 1,861, of which -23% organic
  - Net sales growth driven by Harsh Environment and Data Center
- EBITA down 45% to MSEK 170, EBITA margin of 9.1% . EBITA margin excluding one-off cost linked to cost-saving program amounted to 10.7%
- Earnings per share amounted to SEK 0.94 (1.06)
- Cash flow from operating activities of MSEK 462 (292), corresponding to a cash conversion of 228% (100), driven by reduced working capital
- Interest-bearing net debt (excl. IFRS 16)\*\* reduced with MSEK 383 to MSEK 2,111 during the quarter, resulting in a sequentially lowered leverage from 1.5x to 1.4x
  - Leverage (incl. IFRS 16)\* sequentially down from 1.8x to 1.7x
- Normalised orderbook – 2 months sales, in line with pre-pandemic levels
- Cost saving program with annual savings of approx. MSEK 90 implemented

\* Net debt including lease liabilities / R12 EBITDA proforma

\*\* Interest-bearing net debt (net debt excluding lease liabilities) / R12 EBITDA proforma



## Significant events

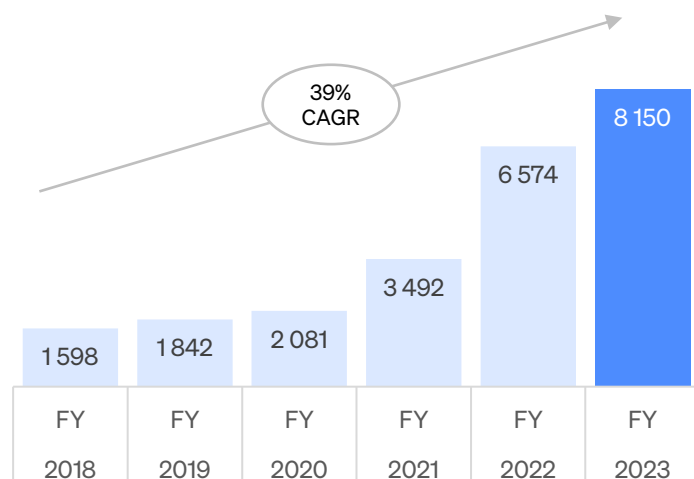
- Acquisition of USNet, to strengthen the exposure to the US Data Center market
- New senior term loan facility agreement of MSEK 500 with existing lenders
- After the end of the quarter, the Board of Directors proposes to the AGM that no payment of dividend will be made for the financial year 2023



# Continuous sales and earnings growth

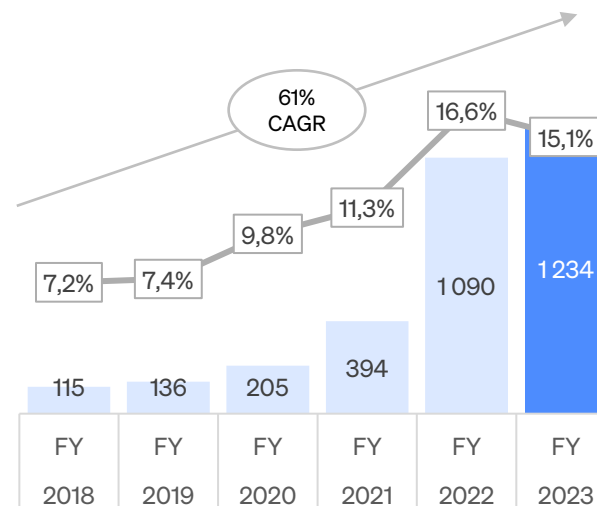
## Consistent growth year over year

Revenue (MSEK)



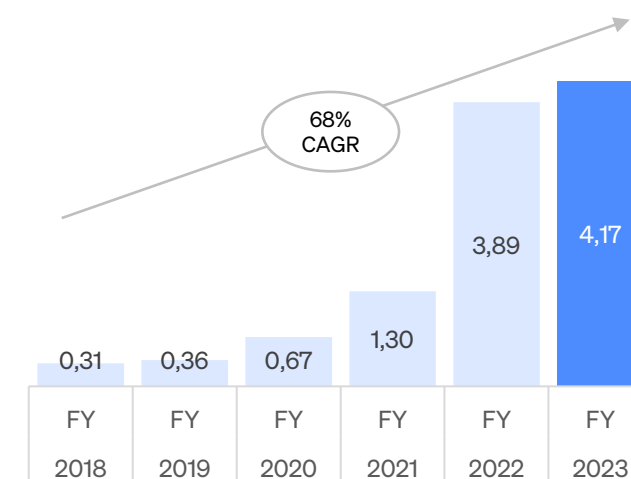
## Strong EBITA development

EBITA (MSEK)/EBITA%



## Long-term EPS growth

Earnings per share after dilution, SEK



## M&A update

- Acquired US Data Center company USNet
- Minor add-on acquisition of IDS subcontractor M Connect in the UK
- Strong end of the year for Rochester Cable in terms of operations and profitability
- Strong quarter for 2023 H2 acquisitions Fibron and USNet
- Substantially lower M&A activity is expected for 2024 compared to previous two years
- Continued focus to develop M&A pipeline within Data Center and Harsh Environment



*Acquired during  
the quarter*



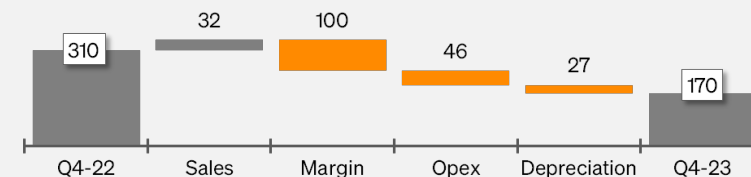
*Acquired after  
the quarter*

# Financial highlights

# Growth primarily driven by Harsh Environment and Data Center – profitability in line with short-term outlook

(MSEK)	October-December			YTD		
	Q4 2023	Q4 2022	Δ %	Full year 2023	Full year 2022	Δ %
<b>Net sales</b>	<b>1861</b>	<b>1795</b>	<b>4%</b>	<b>8150</b>	<b>6574</b>	<b>24%</b>
<i>Organic Growth</i>	-23%			-3%		
<i>Gross Margin</i>	40,4%	45,9%		43,0%	43,6%	
<b>EBITA</b>	<b>170</b>	<b>310</b>	<b>-45%</b>	<b>1234</b>	<b>1090</b>	<b>13%</b>
<i>EBITA Margin</i>	9,1%	17,3%		15,1%	16,6%	
<i>Adjusted EBITA</i>	199	310	-36%	1263	1090	16%
<i>Adj EBITA Margin</i>	10,7%	17,3%		15,5%	16,6%	

EBITA Bridge



## Revenue Q4: Total growth of 4%, -23% organic decline

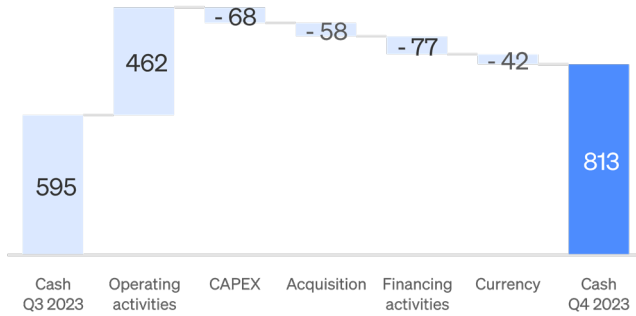
- Organic sales decline primarily in the US, Germany.
- Acquisition driven growth from KNET, Rochester Cable, Fibron, ATG and USNet

## EBITA Q4: Margin 9.1% (17.3)

- Gross margin at 40.4% (45.9), mainly due to lower manufacturing utilization, price pressure in some markets and mix effect.
- Operating expenses at 26.1% (27.3), excluding one-off costs, of net sales in the quarter. Operating expenses effected by one-off cost of MSEK 29 linked to cost- saving program, as well as increased cost due to new acquisitions and integration costs compared to last year.
- Adjusted for cost saving program, EBITA margin amounted to 10.7% during the fourth quarter, and 13.1% for the second half of 2023.

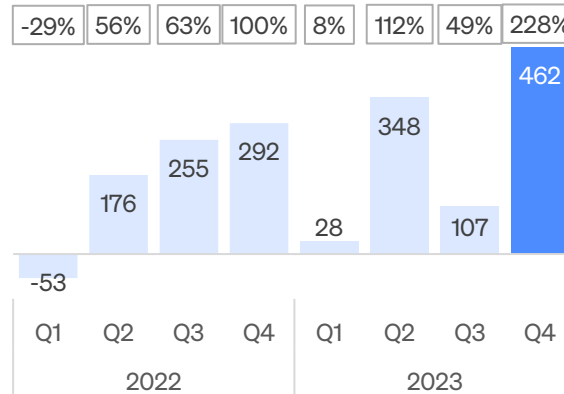
# Strong operational cash flow

Cash flow bridge



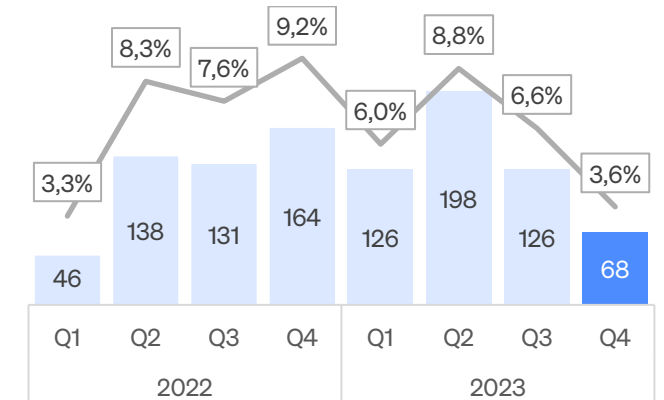
Strong cash conversion due to reduced working capital

Operating cash flow after WC changes (MSEK) / % of Cash flow from operating activities before changes in working capital



Latter part of investment cycle

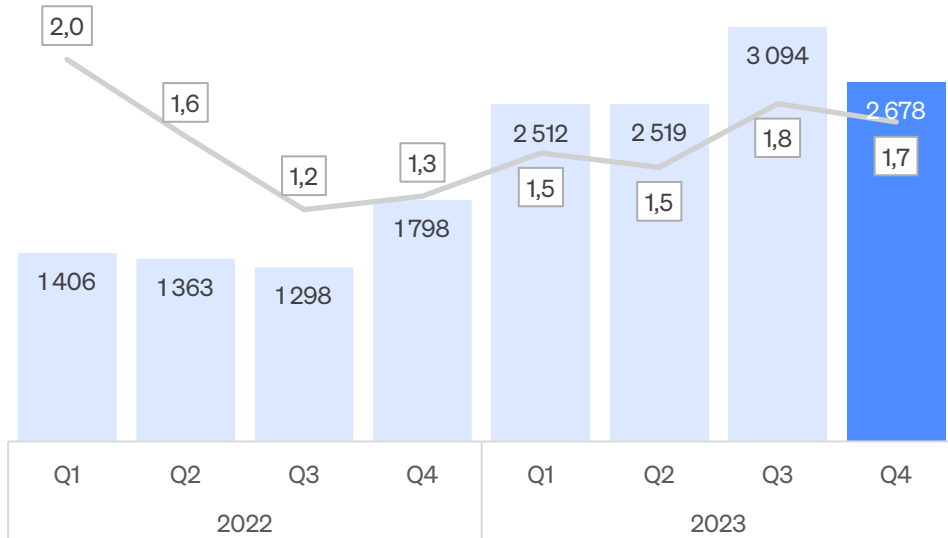
Capex investments (MSEK) / % of revenue



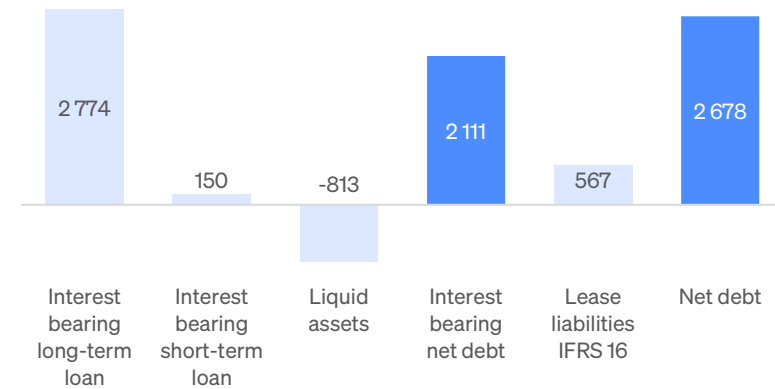
# Financial flexibility for long-term value creation

Reduced net debt due to strong cash conversion –  
Leverage at 1.7x\* (1.4x\*\* excl. lease liabilities)

Net debt (MSEK) / EBITDA proforma incl. IFRS 16



Net debt (incl. IFRS 16) as of Q4 2023 (MSEK)



MSEK 813 of cash and MSEK 919 of unutilized back-up facilities gives a liquidity of MSEK 1,732

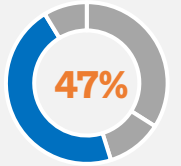
\* Net debt including lease liabilities / R12 EBITDA proforma

\*\* Interest-bearing net debt (net debt excluding lease liabilities) / R12 EBITDA proforma



# Business overview

# Organic decline in Europe excl. Sweden mitigated by expansion in new areas



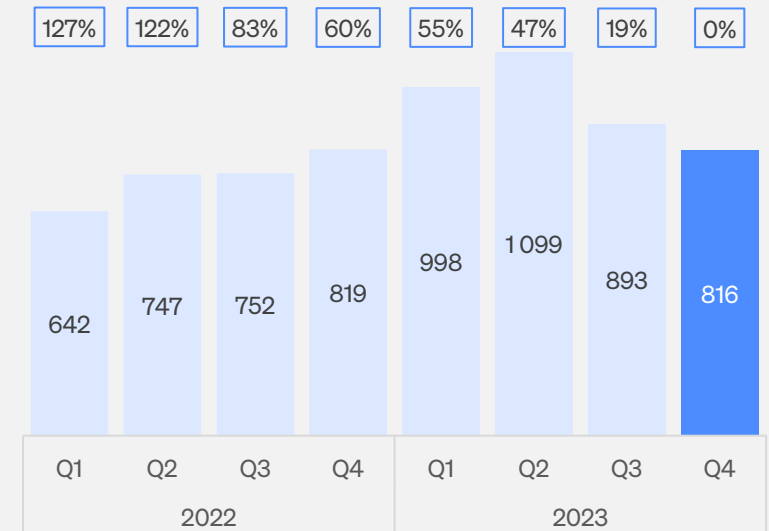
## Business development

- Sales in line with corresponding period last year due to acquisitions.
- Organic decline primarily due to Germany and partly UK
- Positive development in Data Center and acquisition of Fibron.

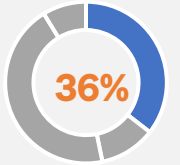
## Market development

- Higher cost of capital, inflation and high inventory levels has led to a softer German and UK Fiber Solutions markets

## Net sales and net sales growth



# Continued initiatives to position the company for long-term growth in North America



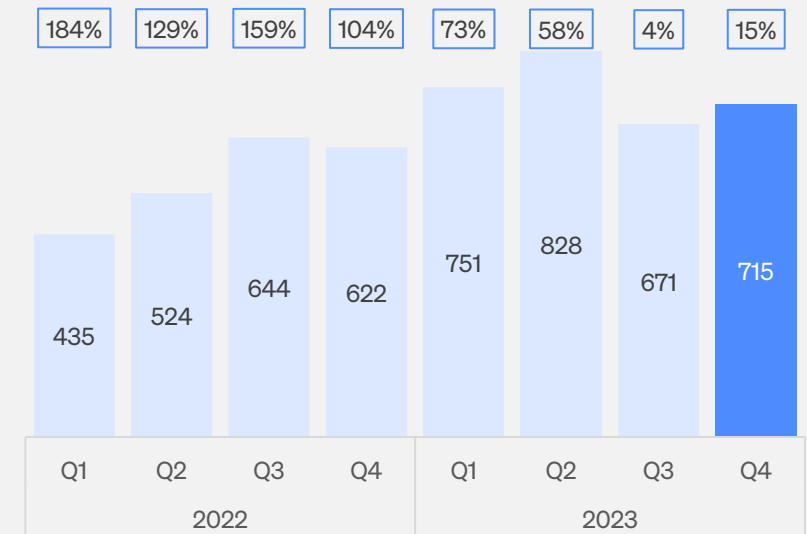
## Business development

- Growth of 15% driven by the acquisition of Rochester Cable, strong development in Hexatronic Canada and increased sales of FTTH system sales in the US
- Organic decline due to decreased sales of conduit and pipe
- Continued investments in the new factory in Ogden, Utah, to expand addressable market for conduit and pipe to include the western US, which is a significant market
  - Factory expected to be ready for production in Q3 2024

## Market development

- Higher cost of capital, inflation and high inventory levels has led to a softer US market primarily within conduit and pipe and FTTH
- BEAD programme expected to show effect from H2 2024. First two states (Virginia / Louisiana) fully BEAD approved.

## Net sales and net sales growth



# Weaker FTTH market in Sweden impacted sales growth

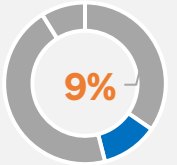
## Business development

- Sales decrease by 19% driven by lower FTTH sales and lower sales to mobile operators during the quarter

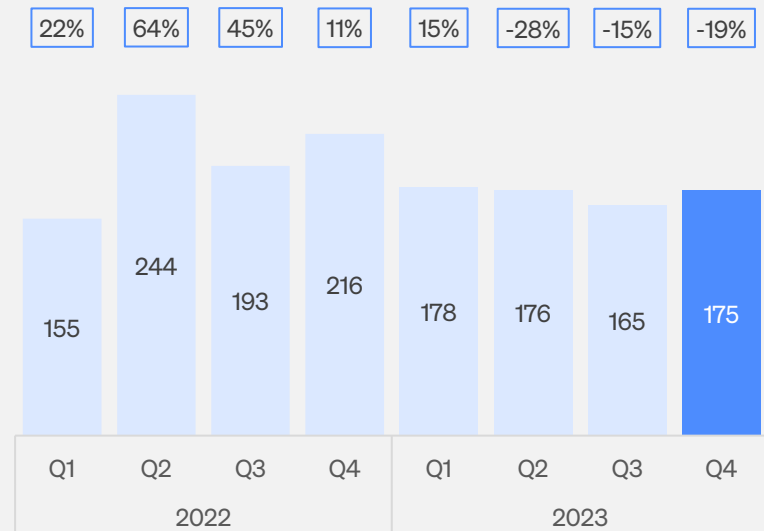
## Market development

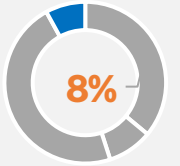
- Higher cost of capital and inflation has led to a softer market and lower activity among fiber and mobile operators in FTTH and mobile networks

% of Group revenue (R12)



## Net sales and net sales growth





# Solid performance in APAC

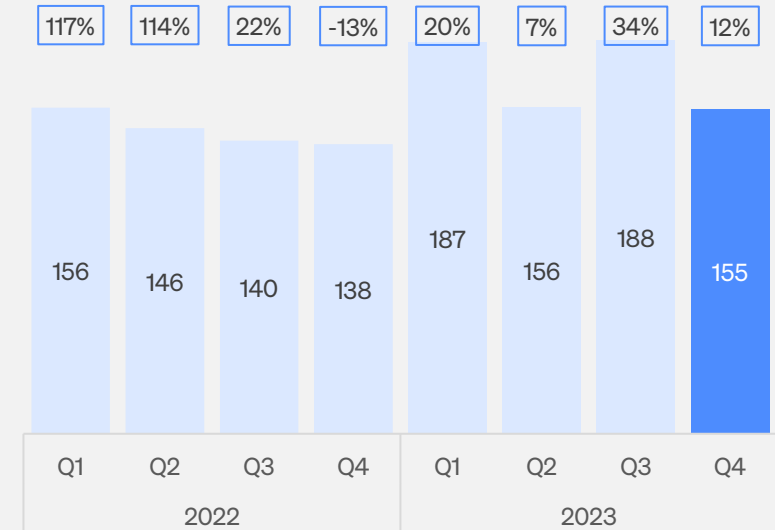
## Business development


- Sales growth of 12% driven by the acquisition of Fibron, Rochester Cable and KNET

## Market development

- Higher cost of capital and inflation has led to a softer market

## Net sales and net sales growth





# Market outlook and Summary

# Market outlook

- Overall market, lower demand for investments in fiber optic telecommunications infrastructure in the coming quarters, and then gradual increase in market demand in the second half of 2024.
- Harsh Environment and Data Center markets expected to continue to grow
- Governmental subsidies is expected to have an increased impact on the market going forward. In combination with normalizing inventory levels, we expect a gradual market recovery from H2 2024



# Summary

- Continued expansion in new areas drove total growth of 4% in Q4
  - Harsh Environment and Data Center ~one third of sales in Q4 and mitigated softer conditions within Fiber Solutions
  - Negative organic growth mainly attributed to softer German FTTH market and US market for duct
  - Sales of FTTH systems in the US grew despite softer market conditions
- Strong cash flow development MSEK 462, corresponding to a cash conversion of 228%, driven by reduced working capital
- Strengthened financial position
  - Reduced leverage ratio\* from 1.8x to 1.7x
  - Interest-bearing net debt reduced with MSEK 383 to MSEK 2,111, with leverage ratio (excl. IFRS 16)\*\* decreasing from 1.5x to 1.4x
- Normalised order book – corresponding to ~2 months of sales
- Cost-saving program according to plan – full effect of MSEK 90 in annual savings from Q2 2024
- Reduced CAPEX level going forward – 3-4% of sales (of which 1-2% maintenance) as of FY 2024

\* Net debt including lease liabilities / R12 EBITDA proforma

\*\* Interest-bearing net debt (net debt excluding lease liabilities) / R12 EBITDA proforma





# Q&A





exatronic

A lasting link to the future.